

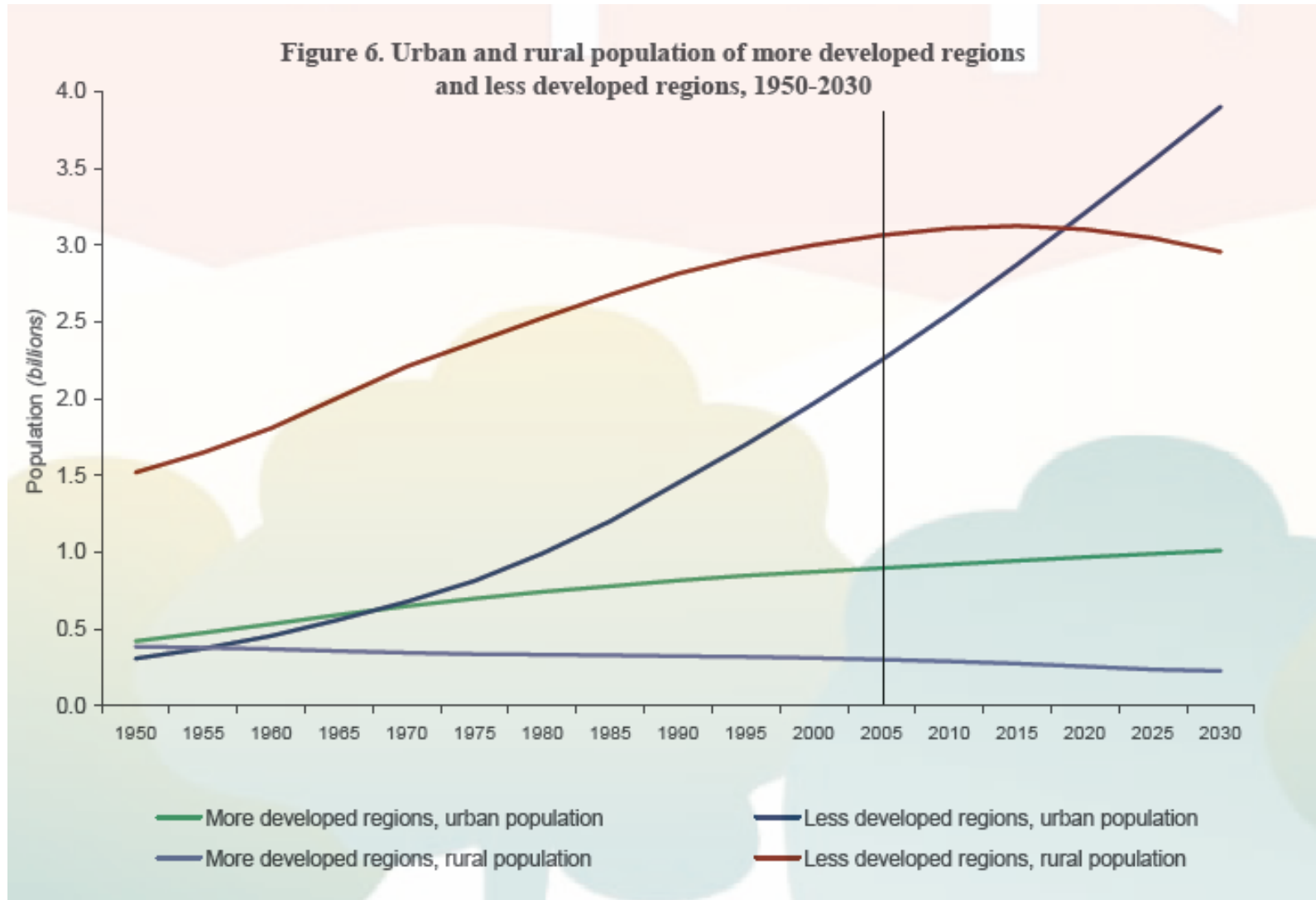
# Planning for Sustainable Transportation Systems in Asian and Latin American Cities: Some Lessons Learned

Dario Hidalgo, PhD  
Senior Transport Engineer

18th UCLA Lake Arrowhead Symposium  
The Future of Cities and Travel  
October 19-21, 2008

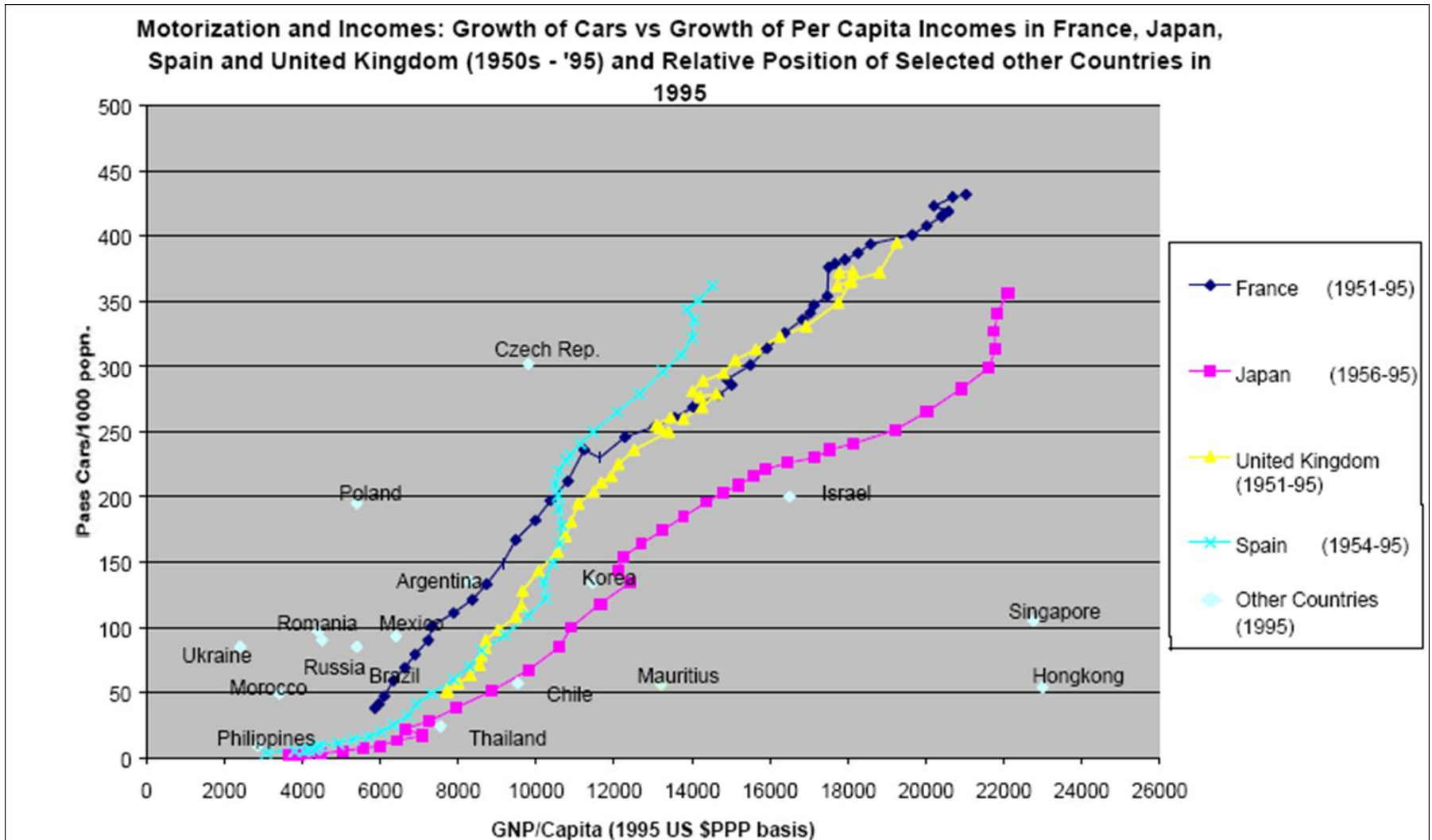


# Challenge 1: in 2030 4 billion people will live in urban agglomerations in developing countries



Source: United Nations Population Division, World Urbanization Prospects, The 2005 Revision

# Challenge 2: Vehicles property and use increases faster than the population



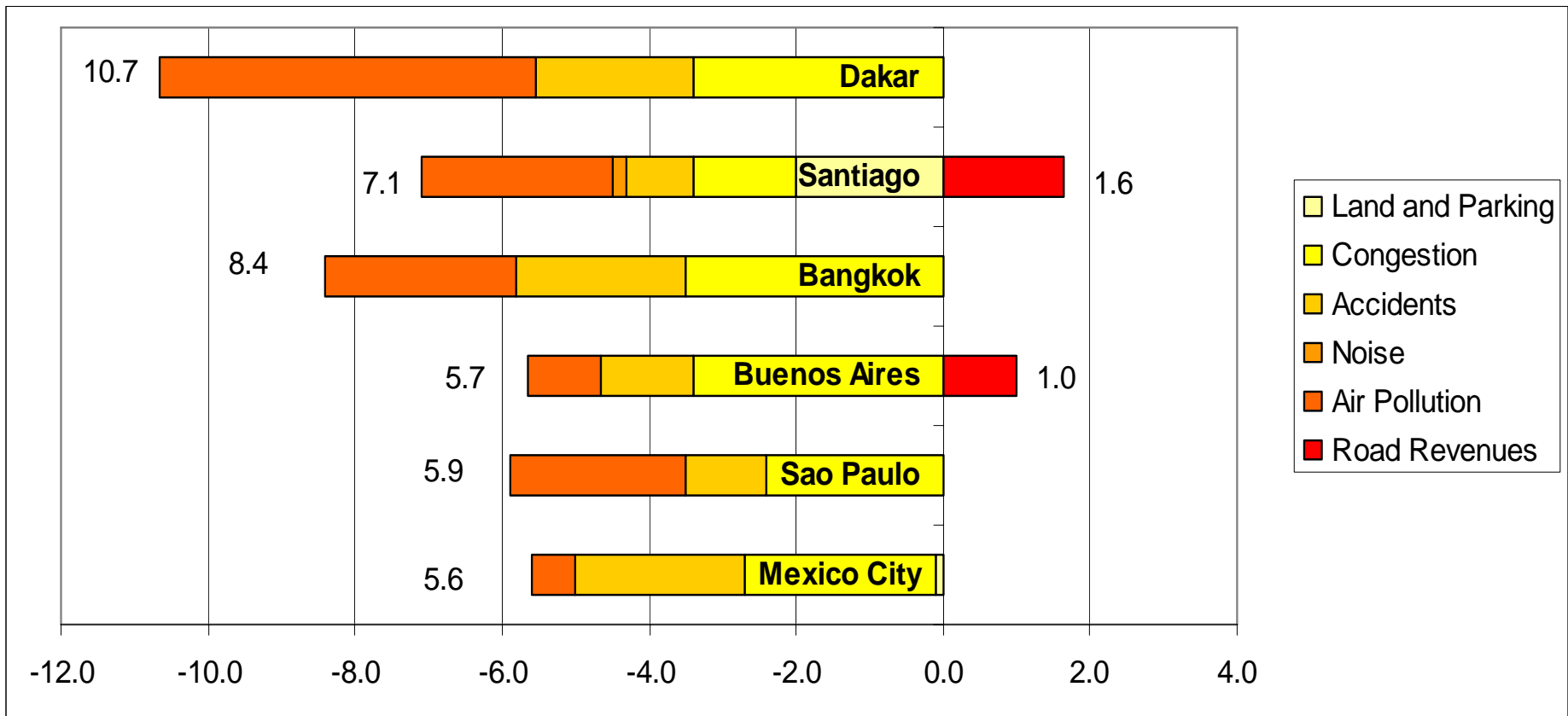
Source: Cities on the Move, The World Bank, 2004

# Challenge 3: Financial, institutional, physical resources are constrained



# A very large burden is imposed on the society, especially the low income population

Percent of the Gross Regional Product in Transport Externalities



Source: World Business Council on Sustainable Development, 2001.

# ¿What to do?



**Alternative 1:  
Capital and land intensive  
solutions**

**Give greater capacity to the  
road network to relieve  
congestion**



USA Highway

**Alternative 2:  
Low cost, reduced land use**

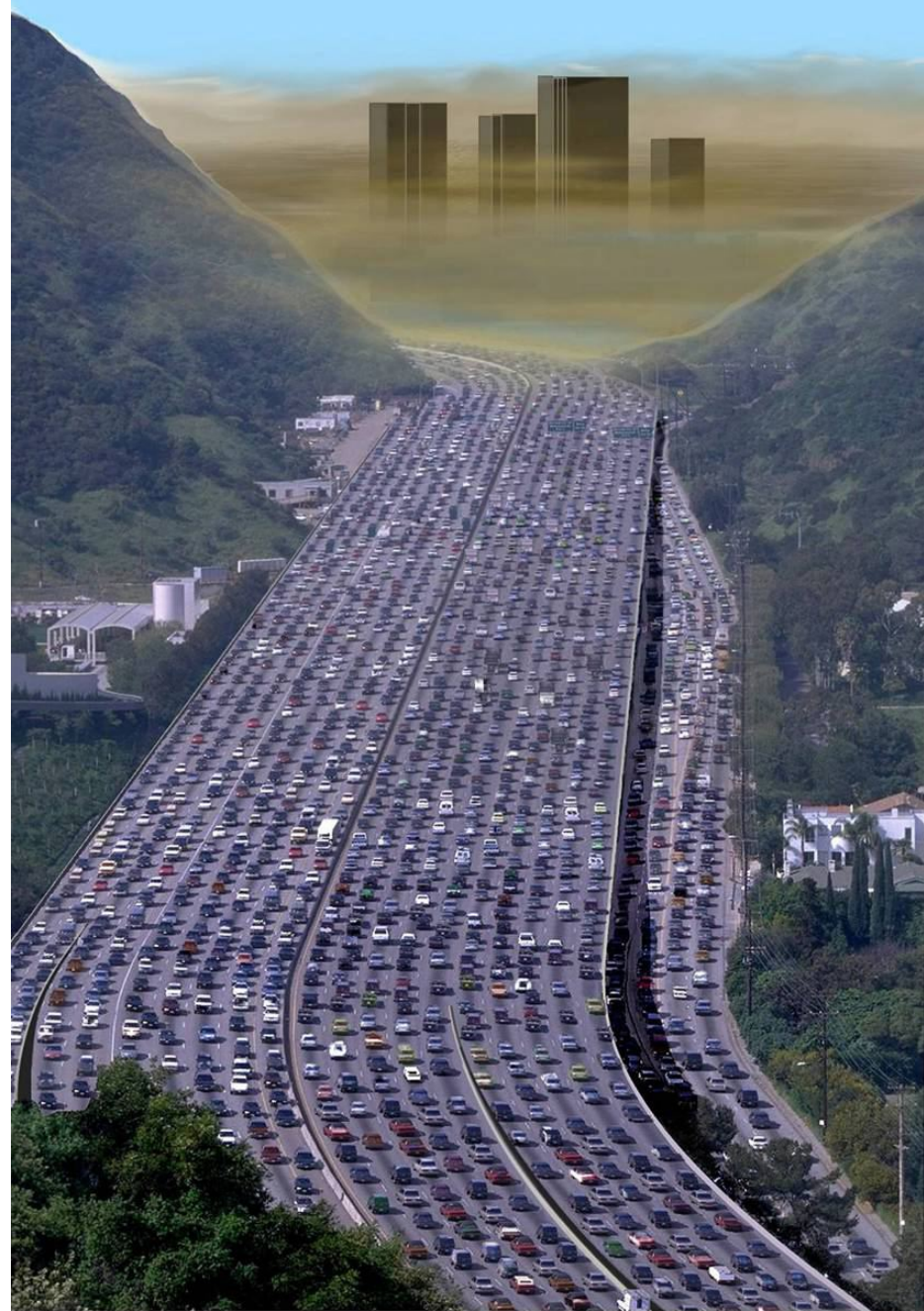
**Give priority to non-  
motorized transport;  
improve transit; reduce  
motor vehicle use**



Amsterdam, The Netherlands

Photo: FPPQQ

Capital & Land  
intensive solutions:  
highways



Courtesy Transfuture.net

# Alternative Sustainable Solutions



Technical Sustainability



Economic Sustainability



Social Sustainability



Political Sustainability



Environmental Sustainability







# Non-Motorized Transport



# Traffic Demand Management



# Transport Oriented Development



# Bus Rapid Transit

# Non motorised transport

- Pedestrian and bicycle priorities over private vehicles
- Recovery of invaded public space
- Infrastructure construction
- Promotion and incentives
- Safe bicycle parking
- Road safety

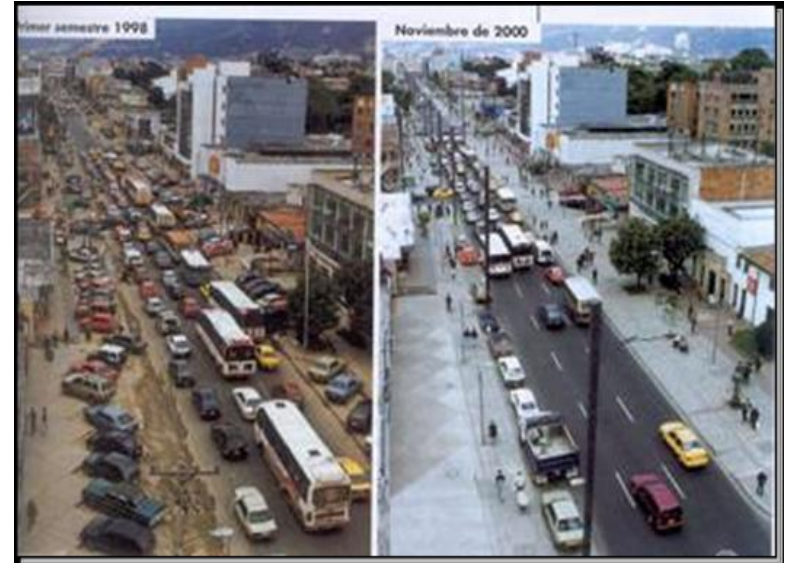


UTRTECH, THE NETHERLANDS  
Photo: FPPQQ



LONDON  
Photos: DHG

# Non motorised transport Bogotá



# Traffic Demand Management

- Congestion charging: Singapore, London, Sweden
- Administrative measures (plate restrictions: Bogotá, São Paulo, Santiago)
- Parking controls
- Taxes (fuel, property)
- Changing Citizens' Behavior



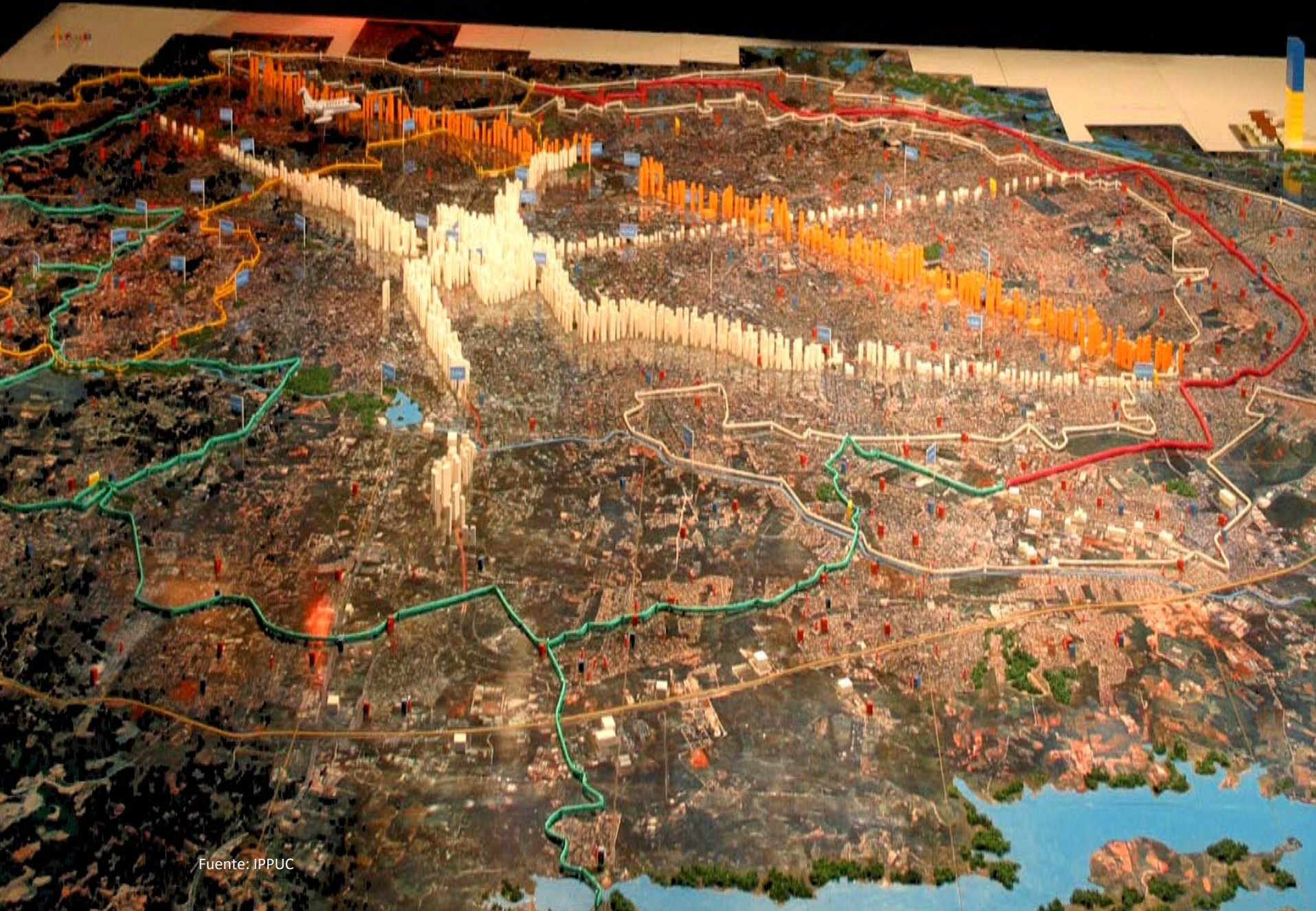
# Transit- oriented development (TOD)



Fuente: Arq. Antonio Juarez Nakamura, Presentación en IV Seminario Internacional de Arquitectura – Universidad Piloto de Colombia, Bogotá, Agosto de 2002



# Curitiba





# Curitiba

# Bus Rapid Transit BRT



# Bus Rapid Transit (BRT)

Centralized Control

Stations with  
Prepayment and  
Level Boarding

Distinctive Image

Large Buses  
Multiple Doors

Segregated  
Busways

# “BRT Systems” in Operation as July 2008



Source: Adapted from Wright and Hook, 2007 \*New Projects in 2008

# Some BRT Examples



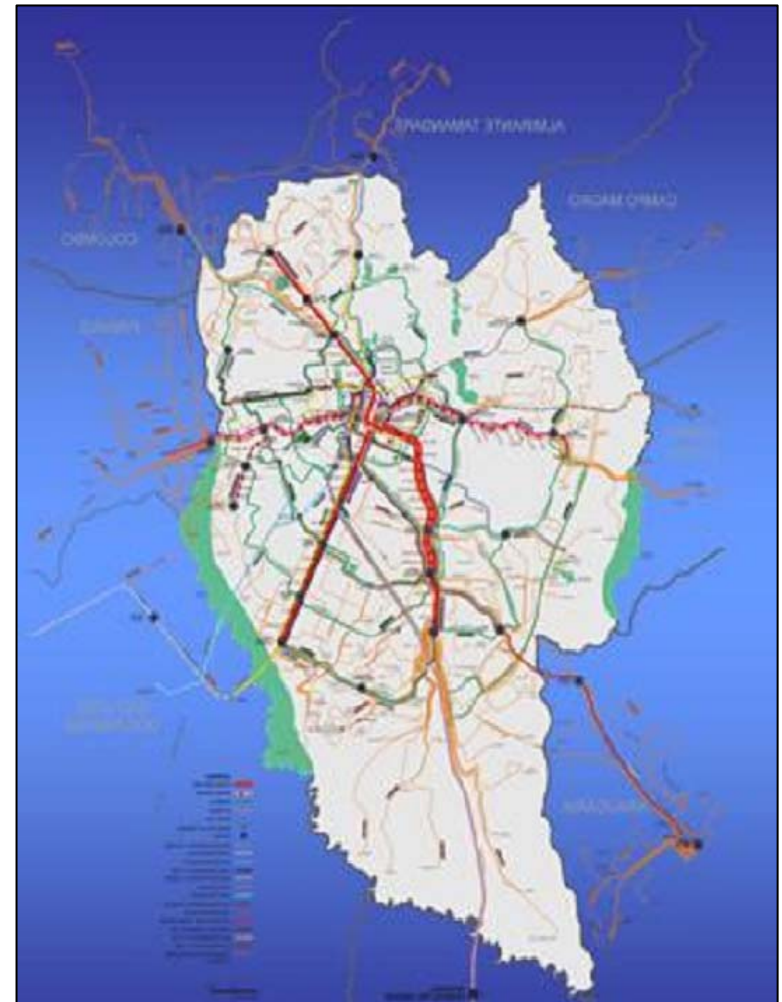
Photo A.Juarez

**Curitiba, RIT  
(1974)**

# Curitiba, Integrated Transport Network RIT (1974)

- Wide range of services
- **65-km** median busways, 139 stations, 26 terminals (22-km busway is under construction)
- 340 Km of feeder routes, 185 Km of inter-district circular routes, 250 Km of ‘rapid buses’ (express) routes; 340 bus lines, 1,100 kms of bus route
- **1,677 units**, 114 bi-articulated diesel, articulated, conventional, small buses, special buses
- Electronic Fare collection, USD 0.76 flat rate per trip (discount for special groups)
- **1.2 million pax/day**
- 7 private operators under agreements with a public authority

Population: 1'900,000 inhabitants



Source: City of Curitiba, 2002

# Some Issues in Curitiba

- The system provides fast and reliable services with ample coverage,
- Services are not comfortable - very high occupation
- Fares are relatively high
- User information is not ample
- Expansion to the metropolitan - routes doubled in length, but ridership grew 10% only
- Net cost, per kilometer logged. Inefficient
- Lacks of central control
- Slow expansion in the last decade – decline in quality of service



Source: <http://www.curitiba-parana.com/arquitetura-urbanismo.htm>

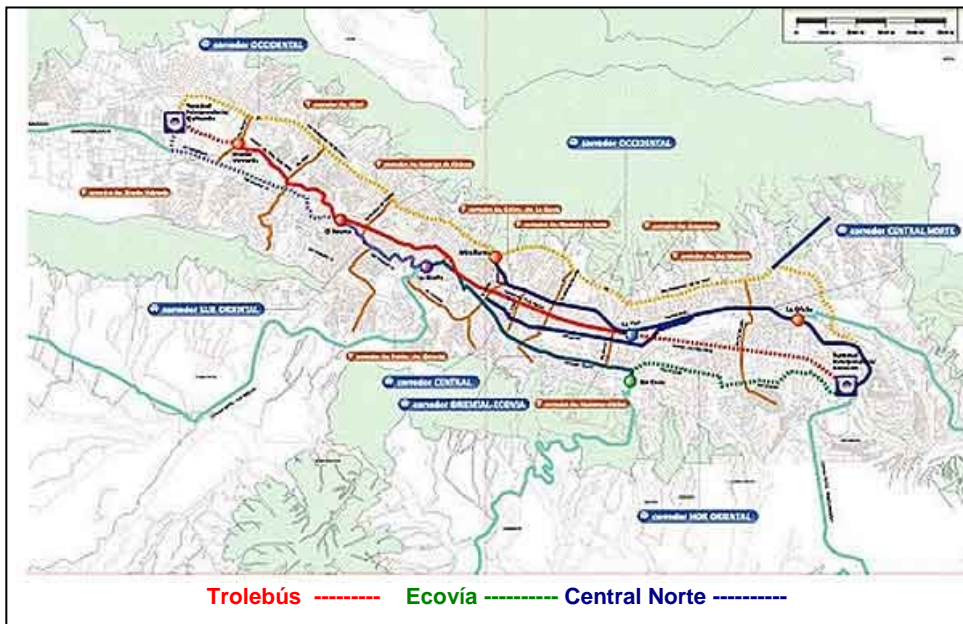




**Quito, Metrobús-Q  
(1995, 2001, 2005)**

# Quito, Metrobús-Q (Trolebús 1995, Ecovía 2001, Central Norte 2005)

Population: 1'600,000 inhabitants



Source: Transport Directorate, Quito, 2006

- Three BRT corridors
- **37 Km** median busways
- 68 stations, 9 terminals
- Integrated feeder services (each corridor)
- **189 articulated buses** (113 trolley buses); 185 feeder buses
- Coin-based fare collection
- **440,000 pax/day**
- USD 0.25 per trip (discount for special groups)
- Public operator/ owner (Trole, Ecovía); Private Operator (Central Norte)

# Some Issues in Quito

- Corridors are not integrated
- Fares are politically defined; they do not cover operation and vehicle capital costs
- A transition to private operation could be beneficial, but no adequate mechanisms have been used.
- Infrastructure requires maintenance.
- Operations started with temporary facilities yet to be completed
- Implementation of advanced fare collection technologies has been delayed.
- Bus priority is not fully enforced

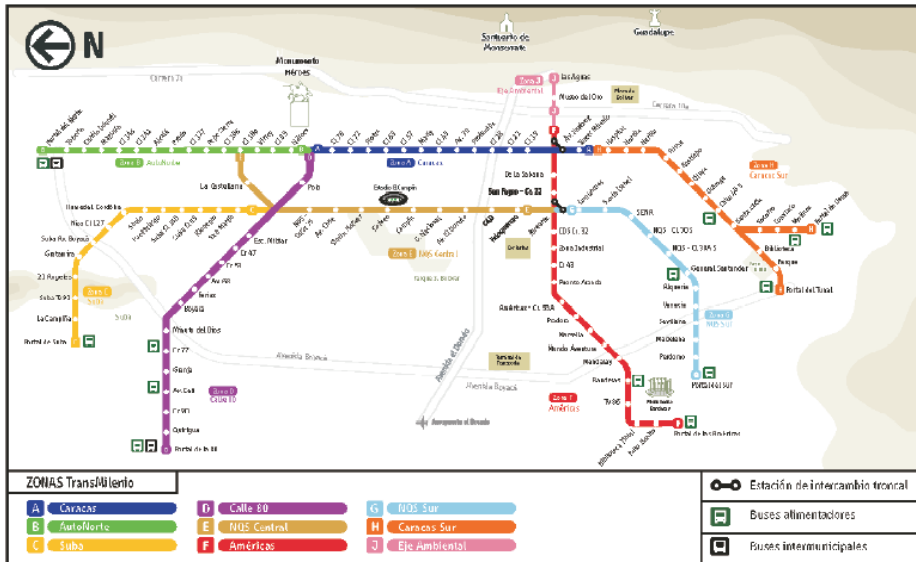




**Bogotá, TransMilenio (2000, 2003)**

# Bogotá, TransMilenio (Phase I 2000, Phase II 2003)

Population: 6'400,000 inhabitants



Source: TRANSMILENIO S.A., 2006

- High capacity BRT system  
**45,000 pphpd**
- **84 Km** median busways;
- 104 stations; 10 integration points,
- Integrated feeder services
- Advanced centralized control
- **1070 articulated buses**; 400 feeder buses
- Electronic fare collection system
- **1,400,000 pax/day**
- USD 0.73 per trip (flat rate includes integration)
- Five private groups partially formed by some traditional operators - 7 trunk, 6 feeder zone concession contracts



- Bogotá TransMilenio
- Eje Ambiental Avenida Jiménez

# Some issues in Bogotá

- Pavement structures and station floors had early deterioration
- Implementation was rushed, especially for the fare collection system
- Cost increases in Phase II and III reduced the opportunities for further system expansion.
- New scheme of operations in May 2006 (completion of Phase II), required a large scale user education campaign.
- Very high bus occupation
- Reorganization of routes of the traditional system has been delayed





## México City, Metrobús (2005)



# México City, Metrobús Insurgentes (2005)

Population: 7'000,000 inhabitants  
39% of the Metropolitan Area



Source: Metrobus, México, 2006

- One BRT Line
- **27.5 Km** median busway
- 42 stations
- 3 terminals
- Centralized control using IT
- **113 articulated buses**
- Electronic fare collection system
- **315,000 pax/day**
- USD 0.45 per trip
- Three operators, two private, one public
- Physical integration with regional buses, Metro, regional train.



Av. Insurgentes Expansion

Feb 2008

8.5 Km +35,000 pax/day

# Some Issues in Mexico City

- Rushed implementation
- Operational deficit in the first 2 years.
- Early destruction of the segregation devices, bad alignment of some stations, and interferences in critical points
- Reconstruction of pavements required
- Initial problems with fare collection
- Direct assignment of contracts resulted in higher costs
- Fare definition remains a political decision
- No fare integration with other services: regional buses regional rail and Metro.





**León de Guanajuato, México, Optibús  
(2003)**



**Jakarta, Transjakarta  
(2004)**



**Beijing, BRT Line 1  
(2005)**



**Pereira, Colombia, Megabús  
(2006)**



**Guayaquil, Ecuador,  
Metrovía  
(2006)**



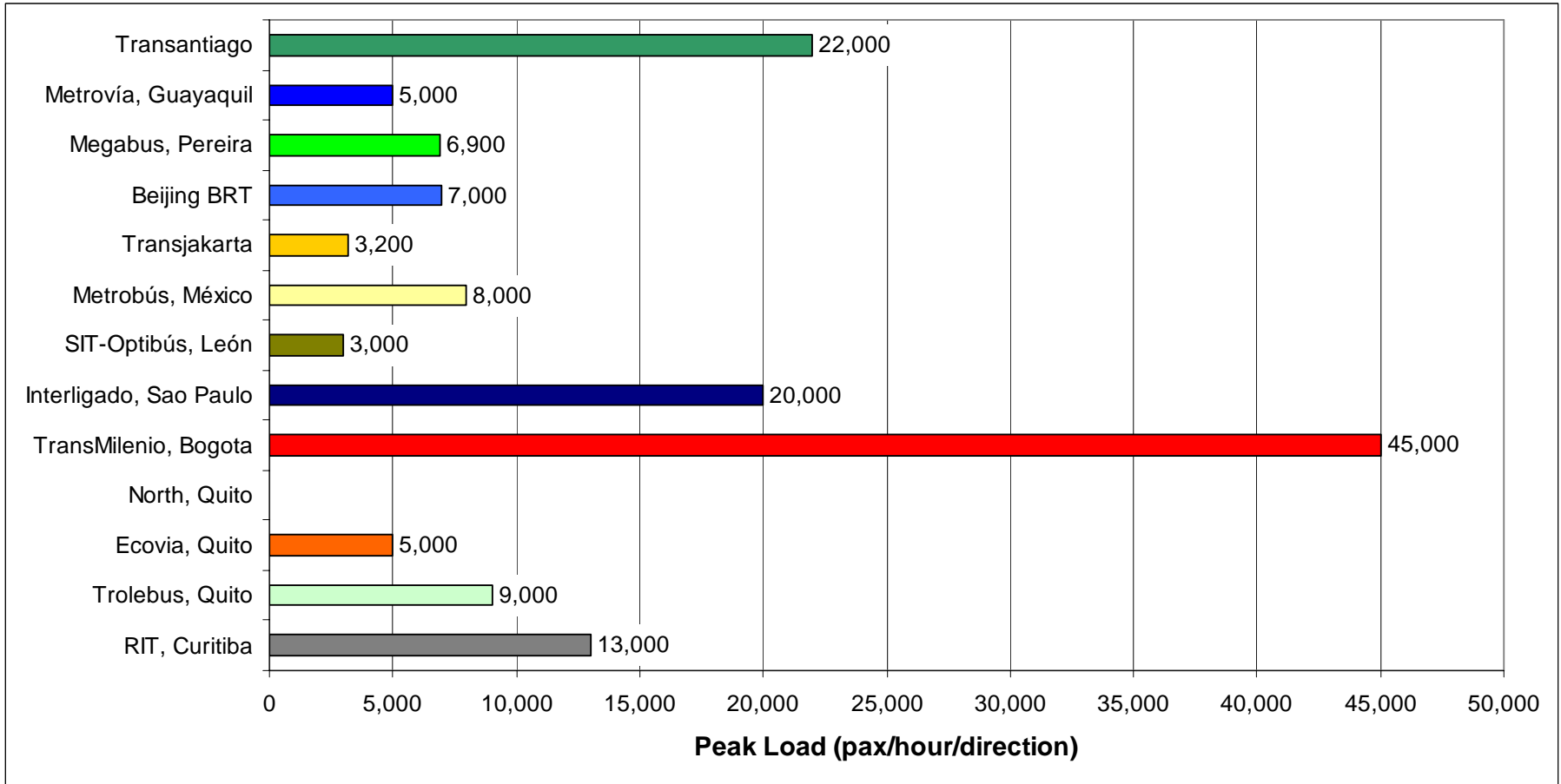


**Santiago, Chile  
(2007)**

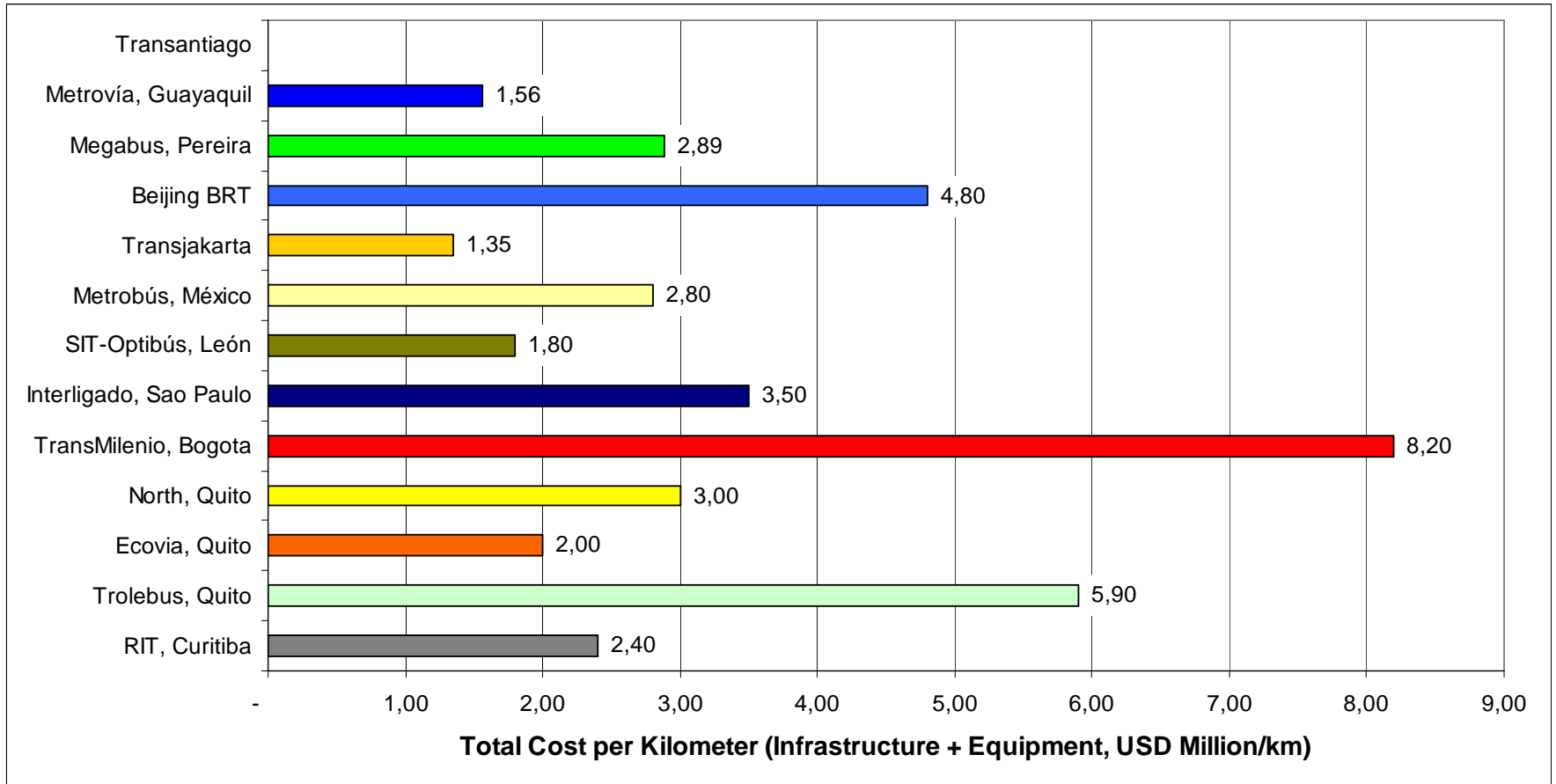


Istanbul Metrobus (2007)

# Performance (passengers/hr/direction)



# Capital costs (USD million / km)



Note: Transit Only Infrastructure

# Conclusions

- **Most systems have improved travel conditions and the quality and performance of public transport**
- **Main achievements: travel time savings and enhanced reliability and safety**
  - *Reduction in energy consumption and emissions.*
  - *Urban enhancements*



# Hitches, Hic-Ups

- **Planning problems were recurrent**
  - Limited institutional capacity (human capital and funding)
  - Lack of familiarity with BRT concepts (infrastructure + buses + operations + technology)
  - Opposition from very strong private operators
- **Initial operations had difficulties in all cases**
  - Commissioning was usually rushed
  - Most of the early problems were solved during the initial weeks
- **Outstanding needs**
  - High occupation, pavement maintenance, traffic engineering, and personal security concerns – financial/social limitations preclude progress
  - Financial sustainability: Low user fares – political definition - no subsidies policies
  - Lack of integration/competition between traditional services and the newly organized systems

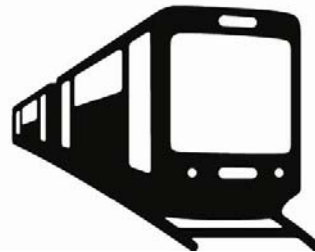


# Questions?





The mission of the EMBARQ network is to catalyze environmentally and financially sustainable transport solutions to improve the quality of life in cities.







## Centers:

Mexico

Brazil

Turkey

India

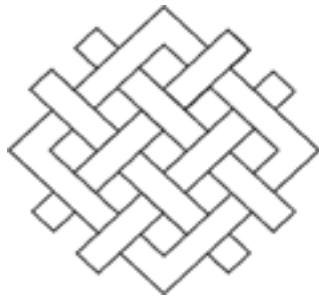
Andes

# Policies for Sustainable Transport in Developing Cities

- Put equity as the driver force of the change process
- Have a continuous and comprehensive process with clear objectives and strategies
- Generate coordination mechanisms and adequate institutional arrangements
- Dedicate sufficient technical and financial resources for preparation and execution
- Include stakeholders in the process
- Think long term, with specific short term actions that have immediate demonstrative effect
- Assure financial sustainability, using measures that reinforce the principles even if they are unpopular (e.g. taxes, congestion charging)
- Leave the operation of the transit services to the private sector under performance based contracts with periodic competition



# ¡Muchas Gracias!



WORLD  
RESOURCES  
INSTITUTE

## Global Strategic Partners



SHELL  
FOUNDATION



Foundation



[www.embarq.wri.org](http://www.embarq.wri.org)



WORLD  
RESOURCES  
INSTITUTE

